



BLUEFIVE
CAPITAL

**ACCESS
TRUST
SPEED**

DESIGNED TO DISRUPT

We are a global investment platform created to challenge the status quo. Originating out of the GCC and incorporated in the Abu Dhabi Global Market, BlueFive Capital deploys capital with a singular focus: creating value that transcends monetary returns.

We are defined by our audacity, our integrity, and our relentless determination to think outside the box. We don't just invest; we build, we consolidate, and we transform.

BLUEFIVE CAPITAL AT A GLANCE

\$15Bn AUM	Among the world's fastest-growing asset managers based on AUM since inception
9 OFFICES	Strategically located across the Middle East with offices in Abu Dhabi, Dubai, Manama, Jeddah, Muscat, and Riyadh , alongside international offices in London, Beijing, and Singapore
65+ EXECUTIVES	An experienced management team led by Hazem Ben-Gacem , one of the longest tenured private-equity professionals in the industry
6 VERTICALS	An active direct investor across Private Equity, Real Estate, Insurance, Leasing , and our investment solution providers BlueFive Wealth and BlueFiveSidra
UNIQUE INVESTOR BASE	Access to underserved investor bases through Shariah-compliant asset manager BlueFiveSidra and GCC ultra-high-net-worth and institutional clients through BlueFive Wealth
SOVEREIGN & FAMILY OFFICE ACCOUNTS	Bespoke and comprehensive approach to capital for sovereigns and family offices, overseeing the full spectrum of investment needs

OUR BOARD



Hazem Ben-Gacem
Founder & Chief Executive
of BlueFive Capital



Sheikh Mohamed Isa Al Khalifa
Chairman
Former CEO of Bahrain's National
Pension Fund



Lord Gerry Grimstone
Vice-Chairman
Former UK Minister for Investment



**Sheikh Mubarak Abdulla
Al-Mubarak Al-Sabah**
Vice-Chairman
Vice-Chairman of Action Group
Holdings



**Prince Turki Bin Abdulaziz Bin
Farhan Al Saud**
Founder of Rakhaa Investment



Fang Fenglei
Chairman of Hopu Investments
Founder of Goldman Sachs Gao Hua
Securities



Arsjad Rasjid
Former President Director of Indika
Energy, Chairman of the Indonesian
Chamber of Commerce and Industry



Khalid Mohamed Zaman
Managing Director of Al Zaman
Group of Companies



Adah Al Mutairi
Board member of the Future
Investment Initiative, owned by PIF of
Saudi Arabia

OUR MANAGEMENT TEAM



Hazem Ben-Gacem
Founder & Chief Executive



Marwan Elaraby
President - MENA



Neleus Lee
Chief Financial Officer



Ayesha Daya
Chief of Staff



Yasser Bajsair
Head of Saudi
Arabia



Yasmeen Ghali
General Counsel



Emily Morse
Head of Private Equity,
Europe / US



Mouna Sarih
Head of Private Equity,
MENA



Megan Zheng
Co-Head of China



Shaojie Chi
Co-Head of China



Faylynn Wang
Head of Financial
Services



Latifa Khechini
Head of Investment
Operations



Lilly Kagwa
Head of Administration



Husain Alkoofi
Head of Compliance
& MLRO



Currim Oozeer
Chief Executive Officer,
BlueFiveSidra



Sleiman Fakhreddine
Chief Executive Officer,
BlueFive Leasing

OUR INVESTMENT STRATEGIES

BlueFive Capital is active across six investment areas:

PRIVATE EQUITY

Direct investments, including control and minority growth stakes, across the US, Europe, MENA, and Asia. Equity commitments up to \$750 million

REAL ESTATE

Core and Core+ opportunities in the US and Europe as well as greenfield investments in fast-growing GCC markets. Equity commitments of \$25 million to \$150 million per deal

INSURANCE

Consolidation strategy across the GCC insurance marketplace. Anchored around Saudi Arabia's Gulf General Cooperative Insurance Company

AIRCRAFT LEASING

One of the very first independent GCC-based aircraft leasing businesses, servicing predominantly regional commercial airlines

ISLAMIC FINANCE

Led by BlueFiveSidra, offering Shariah-compliant fixed income, real estate and private equity solutions to the broader institutional and retail Muslim populations in the GCC and Southeast Asia

PRIVATE WEALTH MANAGEMENT

Led by BlueFive Wealth, providing trusted wealth management solutions to GCC ultra-high-net-worth and sovereign investors looking to tap into the private markets



PRIVATE EQUITY

BlueFive Private Equity targets transformative opportunities across Europe, the US, the Middle East, and Asia, securing majority or significant minority stakes in companies that define the next generation of economic leadership.

In Europe and the US, we partner with established businesses that have strong fundamentals and apply a proven value-creation playbook. Over a 5-to-7-year horizon, we drive performance through operational rigour, cross-border expansion, and strategic M&A. Our recent \$3 billion Onyx Fund I is a testament to our conviction in AI, biotech, and advanced computing, while our investment in supercar maker Bugatti reflects our belief that icons, when paired with the right partners, can be built for the next century, not just preserved from the last.

In the GCC, we are the local partner with global reach. Providing equity and hybrid capital solutions with tickets ranging from \$250 million to \$750 million, we are central to the region's economic transformation. Our \$2 billion Reef Private Equity Fund I is one of the largest

regional funds ever raised, focused on creating global leaders out of local champions. We also back companies that leverage strong fundamentals at home: from Shariah-compliant digital bank Mal to land dredging company Gulf Cobla.

In Asia, we are rapidly becoming the bridge between China and the Middle East. We back enterprises in fast-growing sectors and unlock value by connecting them to trade and capital advantages across the Silk Road. Our credentials speak for themselves: from co-leading the \$3 billion Kling AI funding round, the largest-ever financing for an AI video company, to establishing a GCC-backed \$1 billion fund that has invested in some of China's most promising technology innovators, from robotics and artificial intelligence to autonomous driving.

Founder and Chief Executive Hazem Ben-Gacem with Partner Emily Morse in London



PORTFOLIO



JAHEZIYA

CNTXT AI



CargoX



RoyalJet

TOTO



Origen



KlingAI

NEOLIX
新未来

VOLANT
AEROTECH 空特



LUMO



PYXIS
بيكسيس



REAL ESTATE

BlueFive Real Estate is a global platform built for discerning investors, targeting stabilised, income-generating Core and Core+ assets across the US, UK, and Europe. We offer deal-by-deal flexibility, with both conventional and Shariah-compliant structures available.

Our sectoral focus is defined by two thematic pillars:

Living ("Beds")

We invest in multi-family and single-family housing, purpose-built student accommodation, and senior living. Our conviction is rooted in structural and chronic lodging demand-supply imbalances across gateway European and North American cities, supported by a demographic outlook that, over the next decade, will require significant expansion of specialised housing stock for students and seniors alike.

Logistics ("Sheds")

We target warehousing, light industrial, last-mile logistics, essential retail, and net lease assets. We are capitalising on the localisation of manufacturing supply chains driving onshoring and near-shoring across Europe and the US, alongside the corporate trend toward asset-light industrial models, which is generating a compelling pipeline of sale-leaseback transactions.

The iconic "Systems" building in London, sold by BlueFive Wealth in 2026 to JD.com.





INSURANCE

BlueFive Insurance aims to build the leading insurance platform across the Global South and, over the long term, serve as BlueFive Capital's permanent capital vehicle.

The platform combines disciplined capital allocation with deep insurance expertise, leveraging enhanced core insurance capabilities, technology integration, and operational excellence to drive sustainable value creation. Our investment strategy spans both insurance and reinsurance carriers, as well as businesses across the broader insurance value chain.



Demand for insurance and reinsurance in the Global South is high and growing, driven by major infrastructure projects and population growth.



Director Samy Labbouz, Vice President Omar Kamal, and Associate Sarah Lopez in Abu Dhabi.

The long-term outlook for insurance across the Global South is underpinned by favourable demographic and economic trends. However, many markets remain highly fragmented, with few scaled regional champions. BlueFive seeks to address this opportunity through a disciplined buy-and-build strategy, creating scale while driving professionalisation, digital transformation, operational synergies, and technical excellence across the platform.

Our current focus is the GCC. In May 2026, BlueFive announced its proposed acquisition of Gulf General Cooperative Insurance Company (GGI) in Saudi Arabia.

AIRCRAFT LEASING

BlueFive Leasing provides institutional investors with exclusive access to the \$500 billion global aircraft leasing market, delivering long-term stable returns backed by real aviation assets. Our team brings over 80 years of collective tier 1 global leasing expertise, with a strong \$12 billion track record of aviation investments and large portfolio management capabilities across cycles.

Structural aircraft shortages, record passenger demand, and constrained OEM production create an attractive entry point for asset-backed investors seeking predictable cashflows.

Our value proposition rests on four pillars:

Long-term cashflows: 9–12-year contracted leases delivering stable quarterly distributions, providing income visibility and predictability across economic cycles

Hard asset inflation hedge: USD-denominated aircraft values underpinned by OEM pricing power, offering natural protection against inflationary pressures

Capital preservation: New-technology aircraft with resilient residual values across cycles, ensuring downside protection and asset-backed security

Expert team: Deep industry relationships and hands-on management across leasing, financing, technical oversight and remarketing, enhance performance and support target returns throughout the investment period

BlueFive Leasing is positioned to capitalise on the robust growth of air travel in the Middle East, Asia, and Africa.



BLUEFIVESIDRA

BlueFiveSidra (formerly Sidra Capital) is a Shariah-compliant asset manager specialising in private assets - real estate and private finance. Founded in Saudi Arabia in 2009 and headquartered in Jeddah, with additional offices in Riyadh, London, Dubai, and Singapore, the entity is regulated by the Saudi Capital Market Authority, the Dubai Financial Services Authority, and the Monetary Authority of Singapore.

Our platform serves high-net-worth individuals, family offices, and institutions.





OUR PRODUCTS

International real estate: BlueFiveSidra's real estate strategy focuses on income-generating assets in mature markets. We offer investors access to quality Shariah-compliant real estate opportunities in global markets with a focus on the UK and the USA. Our investment strategies include core and core+, value-add, and opportunistic approaches. Our international real estate team is based in the UK, combining institutional real estate expertise with active asset management and Shariah-compliant investment capabilities.

KSA real estate: Our local real estate team, based out of our offices in Jeddah and Riyadh, collaborates with developers and landowners to build residential, commercial and infrastructure projects in Saudi Arabia.

In addition to our sector expertise, we are well positioned to be the partner of choice to design, structure, and raise capital for promising real estate projects focused on high-growing themes such as international travel to Mecca and Medina.

Private finance: With dedicated offices in Jeddah and Singapore, we provide Shariah-compliant private debt investment solutions for our clients around the world. Our private finance strategy is premised on bridging the gap between commodity suppliers and buyers. This includes both market intermediaries and end users due to inefficiencies in the supply chains and lack of working capital funding which hampers the smooth flow of goods along the international commodity supply chains.



Associate John Wang training summer interns in Beijing.

BLUEFIVE WEALTH

BlueFive Wealth is an investment management platform regulated by the Dubai Financial Services Authority, providing tailored financial strategies that balance wealth preservation with high-growth opportunities. Through a mix of expert advisory, diversified asset management, and digital tools, we empower investors to secure their financial future.

We serve a sophisticated client base of ultra-high-net-worth individuals, institutional investors, and royal family members across the Global South, with a dedicated placement team spanning key GCC cities and China. We offer direct access to our global investment platform, bespoke private market opportunities, and the kind of responsive, relationship-driven service that comes from being independent.

OUR GLOBAL PRESENCE

London



Beijing



Abu Dhabi

Riyadh

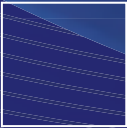
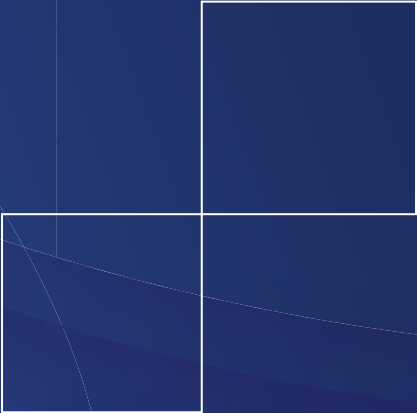
Jeddah

Dubai

Muscat

Manama

Singapore





BLUEFIVE
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